



South East
Clinical Networks

South East Clinical Networks Summary Business Plan 2017/19

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Associate Director South East Clinical Networks
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Introduction

The South East Clinical Networks (SE CNs) business plan for 2017/19 remains focused on delivery support of the national priority clinical programmes within the Five Year Forward View - mental health, cancer, diabetes, maternity and the cardiovascular component of urgent & emergency care. The CNs have a key role in supporting local delivery of these transformation programmes through the 3 STPs across the South East. In addition, there may be other areas identified as priorities by the STPs which the CNs may be in a position to support with relevant resources e.g. frailty, end of life. The provision of clinical leadership and advice aligned to the priority programmes remains core to this approach.

The SE CNs support the required continuous improvement and transformational change required to deliver high quality patient outcomes at both CCG and STP level through:

- Provision of targeted improvement support and clinical advice.
- Identifying opportunities for improvement.
- Facilitation of sharing and learning from best practice.
- A combination of differing approaches including acting as an honest broker, trouble shooter and/or critical friend where appropriate.
- Enabling and promoting clinical and patient/carer engagement to inform commissioning decisions and transformational change.

It is recognised that STP governance and accountability arrangements over the next 2 years are likely to be strengthened and that the alignment, operating model for the CNs and related deliverables may need to flex or be revised during this time. However, wherever possible this business plan has been checked to ensure alignment with related STP clinical programme plans where they exist in sufficient detail.

The CN team are committed to delivering the programmes set out in the business plan, however, ongoing review and refreshing of our activities and resources will be required recognising our ever changing environment. The business plan has a primary focus of 2017/18 and it is anticipated that a refresh will be required for 2018/19.

It should be noted that this business plan does not include End of Life Care, which has been led by the KSS AHSN for the last 2 years and will continue to be so in 2017/18.



South East Mental Health and Dementia Programme - Plan on a Page 2017/19

Children and young people's mental health

- To establish the full SE CYP MH Improvement Team
- System leadership and support in implementing the "Future in Mind" CYP MH Strategy
- Support to develop a competent and capable CYP MH workforce
- Support to develop high quality care pathways
- Support to establish community eating disorder teams that meet the AWT standard
- Support readiness for the new 24/7 emergency response pathway and access standard
- Support new models of care and collaborative commissioning
- Support improved provision for CYP in vulnerable groups
- Support improved provision in schools

Adult mental health

- System leadership and support in implementing the Five Year Forward View for Mental Health
- Support to meet the EIP AWT standard for NICE-concordant care
- Support to meet new and maintain existing IAPT AWT standards
- Support to commission additional psychological therapies integrated with physical healthcare by 2020/21
- Support to achieve a state of readiness for the new AWT standards for crisis care
- Support to deliver 24/7 CRHT teams in line with national standards
- Support to eliminate OATs for non-specialist acute care
- Support to achieve core 24 standards in 50% of acute hospitals
- Support to reduce suicides by 10% with local government and other partners
- Support to better understand and implement integrated mental and physical health provision
- Support to double the number of people with SMI who access Individual Placement with Support
- Support to achieve a capable and competent workforce

Perinatal mental health

- System leadership and support to PNMH Locality Clinical Networks to effectively deliver transformational change
- Support to develop comprehensive specialist community PNMH services across the South East
- Support to improve the perinatal mental health pathway through shared learning
- Support to develop improved PNMH pathways
- Support to develop a competent and confident PNMH workforce
- Support to improve access to Mother and Baby Units in the South East

Dementia

- System leadership and support in delivering the Prime Minister's Dementia Challenge 2020
- Support to achieve and maintain the DDR standard of 67%
- Support to increase the number of people being diagnosed with dementia within six weeks from referral
- Support to improve recognition and management of people with mild cognitive impairment
- Support to better understand the benefits of an integrated approach to long-term conditions
- Support to provide patient-centred, appropriate, and high-quality care planning
- Support to implement the dementia 'well pathway'
- Support to primary care to initiate and manage dementia prescribing within primary care in readiness for new NICE guidance



Deliverables – Children & Young People’s Mental Health Programme 2017/19 (1)

Mental Health and Dementia Network Manager: Charlotte Clow

Children and Young People’s Mental Health Clinical Lead: Dr Ann York

Children and Young People’s Mental Health Programme Lead: Vacant

Project	Objective/s	Outputs	By When
1. South East CYP MH Team	To establish the full SE Team	1.1 Recruitment to CYP MH Local Authority Specialist Adviser	June 2017
2. Supporting Transformation	System leadership and support in implementing the “Future in Mind” CYP MH Strategy and delivering increased access to evidence based MH interventions	2.1 Support to STPs as required in developing and delivering their 2 year mental health programmes, particularly in relation to prevention and self management which is a strong STP focus	March 2019
		2.2 Provision of a monthly South East Mental Health Transformation Steering Group with commissioners and ALBs to maintain focus on improvement, share learning and best practice, act as a conduit for sharing national information, and provide support in developing funding bids	March 2019
		2.3 Attendance at all LTP meetings across the 6 LTP footprints in the South East, to provide bespoke support, advice, leadership, sharing of best practice and maintain focus on delivery	March 2019
		2.4 Support to deliver CYP MH Commissioner Development Programme at local level in conjunction with the national team	March 2018
		2.5 Provision of expert clinical advice to assurance processes set up by Assurance and Delivery colleagues, such as LTP refreshes, CCG and STP plans, and review of funding bids	March 2019
		2.6 Support to Assurance colleagues in commissioning an independent review of South East LTPs	April 2017
		2.7 Production of a bi-monthly newsletter sharing news, guidance and best practice in relation to CYP mental health	March 2019



Deliverables – Children & Young People’s Mental Health Programme 2017/19 (2)

Mental Health and Dementia Network Manager: Charlotte Clow

Children and Young People’s Mental Health Clinical Lead: Dr Ann York

Children and Young People’s Mental Health Programme Lead: Vacant

Project	Objective/s	Outputs	By When
3. CYP IAPT and Workforce Development	To support the provision of a competent and capable CYP MH workforce	3.1 Attendance at CYP IAPT local partnership meetings of all 3 partnerships in the South East to provide bespoke advice, support and leadership in maintaining commitment to cascading CYP IAPT across services	March 2019
		3.2 Development of a joint approach with HEE Kent, Surrey, Sussex in identifying and addressing local CYP MH workforce issues and training gaps	June 2017
4. CYP MH Quality and Outcomes	To support the development of high quality care pathways	4.1 Provision of information to the local system on the new CYP MH pathways guidance	April 2017
		4.2 Provision of a CN learning event on CYP MH quality /outcome measures	September 2017
		4.3 Provision of a CN learning event on CYP MH school pathways and engagement – dependent on recruitment of LA Adviser	February 2018
5. CYP Eating Disorders	To support the commissioning of community eating disorder teams that can enable 95% of CYP to receive treatment within the AWT standard	5.1 Provision of a quarterly CYP Eating Disorder Clinical Network Forum to share best practice and address common challenges in delivering NICE concordant ED services that meet the AWT standard	March 2019



Deliverables – Children & Young People’s Mental Health Programme 2017/19 (3)

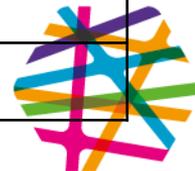
Mental Health and Dementia Network Manager: Charlotte Clow

Children and Young People’s Mental Health Clinical Lead: Dr Ann York

Children and Young People’s Mental Health Programme Lead: Vacant

Project	Objective/s	Outputs	By When
6. Crisis Care	To support readiness for the new 24/7 emergency response pathway and access standard	6.1 Provision of a CN event on the new standard (building on the 2 CN events already delivered on the crisis pathway)	April 2017
7. Specialised Commissioning	To support new models of care and collaborative commissioning	7.1 Support to Specialised Commissioning and the local Tertiary Care Partnership of providers to pilot a new model of collaborative commissioning of tier 4 CYP MH provision in the South East	March 2019
8. Vulnerable Groups	To support improved provision for CYP in vulnerable groups	8.1 Provision of a quarterly CYP Mental Health & Justice Collaborative Network to develop pathways for CYP transitioning into or out of the CYP secure estate either on youth justice or welfare grounds.	March 2019
		8.2 Provision of a Local Authority Forum to share issues of concern and best practice on LA specific issues such as looked after children – dependent on recruitment of LA Adviser	March 2019
9. Schools	To support improved schools provision	9.1 Provision of a CN event on schools, sharing learning from the national pilots evaluation, the CQC thematic review, the green paper and best practice	October 2018

This Programme will link closely with the adult and perinatal mental health work programmes



Deliverables – Adult Mental Health Programme 2017/19 (1)

Mental Health and Dementia Network Manager: Charlotte Clow

Adult Mental Health Clinical Lead: Dr Katrina Lake

Adult Mental Health Programme Lead: Michelle Vassallo

Adult Mental Health Quality Improvement Lead: Keith Smith

Project	Objective/s	Output	By When
1. Mental Health Transformation	System leadership and support to implement the Five Year Forward View for Mental Health	1.1 Support to STPs as required in developing and delivering their 2 year mental health programmes, particularly in relation to prevention and self management which is a strong STP focus	March 2019
		1.2 Provision of a bi-monthly South East Adult Mental Health Commissioning Forum to maintain focus on improvement, review data, share learning, best practice and national guidance, and provide support	March 2019
		1.3 Initial meeting with South East Adult MH Clinical Leads to discuss clinical leadership support needs and ongoing support if requested	April 2017
		1.4 Provision of expert clinical advice to assurance processes set up by Assurance and Delivery colleagues, such as CCG and STP plans, and review of funding bids	March 2019
		1.5 Production of a bi-monthly newsletter sharing news, guidance and best practice in relation to adult mental health	March 2019
2. Early Intervention in Psychosis	Support to meet the EIP AWT standard for NICE-concordant care – 50% level 2 by March 2018 - 53% level 3 by March 2019	2.1 Liaison and joint work with Oxford AHSN to support South East systems, providing bespoke support and advice to local commissioners and providers as required	March 2019
		2.2 Provision of a 6-monthly South East EIP Clinical Network Forum with Oxford AHSN to discuss Matrix data, explore common challenges, and share learning/ best practice	March 2019
		2.3 Task and finish group jointly held with HEE KSS focused on EIP workforce issues, particularly in relation to introducing psychological therapies into the service	March 2018



Deliverables – Adult Mental Health Programme 2017/19 (2)

Mental Health and Dementia Network Manager: Charlotte Clow

Adult Mental Health Clinical Lead: Dr Katrina Lake

Adult Mental Health Programme Lead: Michelle Vassallo

Adult Mental Health Quality Improvement Lead: Keith Smith

Project	Objective/s	Output	By When
3. Adult IAPT – general	Support and system leadership to meet new and maintain existing AWT standards	3.1 Liaison and joint work with the IST to support South East systems, providing bespoke support and advice to local commissioners and providers as required	March 2019
		3.2 Bi-annual IAPT Clinical Network Forum for providers and commissioners (interspersed with WebEx's as required) to explore common challenges, and share learning and best practice in delivering NICE-concordant IAPT services that meet the AWT standard and expansion	March 2019
4. Adult IAPT – expansion into long-term conditions	Support to develop additional psychological therapies integrated with physical healthcare	4.1 Liaison with the national team in relation to Wave 1 and Wave 2 early implementers of integrated IAPT, providing bespoke support and advice to local commissioners and providers as required	March 2019
		4.2 Summary paper produced mapping which long-term conditions each CCG will be focusing on and potential service models to support IAPT expansion	July 2017
5. Crisis and Acute Care – general	Support to achieve a state of readiness for the new AWT standards for crisis care	5.1 Attendance at Crisis Care Concordat meetings and UEC Networks across the South East as required to understand focus of plans and provide system leadership	March 2019
		5.2 Mapping of areas of focus across Crisis Care Concordat and CCG/STP plans to ensure alignment with national programme priorities	April 2017



Deliverables – Adult Mental Health Programme 2017/19 (3)

Mental Health and Dementia Network Manager: Charlotte Clow

Adult Mental Health Clinical Lead: Dr Katrina Lake

Adult Mental Health Programme Lead: Michelle Vassallo

Adult Mental Health Quality Improvement Lead: Keith Smith

Project	Objective/s	Output	By When
5. Crisis and Acute Care – general (cont.)	Support to achieve a state of readiness for the new AWT standards for crisis care (cont.)	5.3 Clinical Network Forum held jointly with CYP MH to explore all age crisis/transition issues	May 2017
		5.4 Bespoke support and advice to local commissioners and providers as required	March 2019
6. Crisis Response and Home Treatment	Support to deliver 24/7 CRHT teams in line with national standards	6.1 Provision of a CN masterclass to explore challenges and share best practice on commissioning/providing effective 24/7 CRHT teams as an alternative to acute admissions	October 2017
7. Out of Area Treatments	Support to eliminate OATs for non-specialist acute care	7.1 Provision of a CN masterclass to explore challenges and share best practice on transforming acute care in order to reduce /eliminate out of area treatments	January 2018
8. Mental Health Liaison	Support to achieve core 24 standards hospitals	8.1 Mapping of applications and successful bids	June 2017
		8.2 Provision of bespoke support to systems not successful in funding bid 2016/17 to prepare for next funding round	October 2017
		8.3 Provision of bespoke support and advice to local commissioners and providers expanding Mental Health Liaison as required	March 2019
9. Suicides	Support to system to reduce suicides by 10% with local government and other partners	9.1 Liaison with PHE on multi-agency suicide plans in order to ensure synergies with the CN programme	April 2017
		9.2 Provision of a workshop for commissioners on multi-agency suicide plans, held jointly with PHE	March 2018



Deliverables – Adult Mental Health Programme 2017/19 (4)

Mental Health and Dementia Network Manager: Charlotte Clow

Adult Mental Health Clinical Lead: Dr Katrina Lake

Adult Mental Health Programme Lead: Michelle Vassallo

Adult Mental Health Quality Improvement Lead: Keith Smith

Project	Objective/s	Output	By When
10. Physical and Mental Health Integration	System leadership to better understand and implement integrated provision	10.1 All STP areas in the South East (7 mental health communities) taking part in the Kings Fund Learning Network on integrating physical and mental health	September 2017
		10.2 Provision of CN masterclass for CCG commissioning managers, clinical leads and quality leads on delivering physical health checks for 30% of SMI on GP registers	June 2017
11. Employment	Support to double the number of people with SMI who access Individual Placement with Support	11.1 Review of South East baseline mapping and provision of support to the system in applying for IPS funding when applications are opened in 2017/18	March 2018
		11.2 Provision of support and advice on increasing access to IPS by 25% by 2018/19	On-going to March 2019
12. Workforce	Support to achieve a capable and competent workforce	12.1 Liaison with HEE Kent, Surrey and Sussex to collaborate on delivering the workforce requirements to achieve the MH implementation plan	On-going to March 2019
This programme will link closely with the Perinatal Mental Health, CYP Mental Health and Dementia Programmes			



Deliverables – Perinatal Mental Health Programme 2017/19 (1)

Mental Health and Dementia Network Manager: Charlotte Clow

Perinatal Mental Health Clinical Lead: Dr Agnieszka Klimowicz

Perinatal Mental Health Programme Lead: Beverley Lignum (Interim)

Project	Objective/s	Output	By When
1. Perinatal Mental Health Clinical Networks	<ul style="list-style-type: none"> To support effective PNMH CNs to deliver transformational change 	1.1 Support to STPs as required in developing and delivering their 2 year perinatal mental health programmes, maintaining links with Local Maternity Systems	March 2019
		1.2 Attendance at and active engagement with all 3 Locality PNMH CNs, providing the bridge between local direction and national priorities and guidance	March 2019
		1.3 Provision of support, advice and leadership to locality CNs to support timely delivery on identified work programme	March 2019
		1.4 To provide clinical advice to Assurance when reviewing STP and CCG plans, and funding bids	March 2019
2. Specialist Community PNMH Services	<ul style="list-style-type: none"> To support the development of comprehensive specialist community PNMH services 	2.1 Support and advice to Surrey in putting forward an effective bid to the Community Development Fund to establish a new PNMH service in line with national guidance	November 2017
		2.2 Support and advice to the 3 PNMH localities in the development of their new specialist services so that they align with national guidance and best practice	March 2019
3. Sharing Best Practice	<ul style="list-style-type: none"> To improve the perinatal mental health pathway through shared learning 	3.1 Support to Locality PNMH Clinical Networks in the provision of learning events in each locality	March 2018
		3.2 Provision of a South East PNMH Clinical Network learning event	Oct 2018
		3.3 Production of a bi-monthly newsletter sharing news, guidance and best practice in relation to perinatal mental health	March 2019



Deliverables – Perinatal Mental Health Programme 2017/19 (2)

Mental Health and Dementia Network Manager: Charlotte Clow

Perinatal Mental Health Clinical Lead: Dr Agnieszka Klimowicz

Perinatal Mental Health Programme Lead: Beverley Lignum (Interim)

Project	Objective/s	Output	By When
4. Pathway Development	<ul style="list-style-type: none"> To support the development of an improved PNMH pathway 	4.1 Provision of clinical advice and support into the review of PNMH pathways in each CN locality to identify responsibilities and accountabilities for the different professions and organisations involved	On-going to March 2019
5. Workforce	<ul style="list-style-type: none"> To support the development of a competent and confident PNMH workforce 	5.1 To support and monitor the PNMH CNs in delivering the workforce plans developed in 2016/17	On-going to March 2019
		5.2 Liaison with HEE Kent, Surrey and Sussex to collaborate on delivering PNMH workforce requirements	On-going to March 2019
		5.3 Provision of support to roll out new national PNMH competencies framework across the South East in collaboration with the national team	On-going to March 2019
6. Mother and Baby Units	<ul style="list-style-type: none"> To support improved access to MBUs in the South East 	6.1 Provision of advice and a point of local contact to the national procurement team and specialised commissioning during the current procurement of a South East MBU	March 2018
This programme of work sits under the Mental Health and Dementia Programme but will work closely with the Maternity Programme and report into both Programmes			



Deliverables – Dementia Programme 2017/19 (1)

Mental Health and Dementia Network Manager: Charlotte Clow

Dementia Clinical Lead: Dr Jill Rasmussen

Dementia Programme Lead: Jo Gavins

Project	Objective/s	Output	By When
1. Supporting dementia recognition and management	System leadership and support in delivering the Prime Minister's Dementia Challenge 2020	1.1 Bespoke advice and support to STPs as required in developing and delivering their 2 year dementia programmes, and proactive integrated care of the frail elderly which is a strong STP focus	March 2019
		1.2 Provision of a bi-monthly South East Dementia Commissioning Forum to maintain focus on improvement, share learning and best practice, act as a conduit for sharing national information, and provide support and advice	March 2019
		1.3 Provision of a quarterly Dementia Clinical Network Forum to explore common challenges, and share learning/ best practice	March 2019
		1.4 Provision of expert clinical advice to assurance processes set up by Assurance and Delivery colleagues, such as CCG and STP plans, and review of funding bids	March 2019
		1.5 Production of a bi-monthly newsletter sharing news, guidance and best practice in relation to dementia	March 2019



Deliverables – Dementia Programme 2017/19 (2)
Mental Health and Dementia Network Manager: Charlotte Clow
Dementia Clinical Lead: Dr Jill Rasmussen
Dementia Programme Lead: Jo Gavins

Project	Objective/s	Output	By when
2. Dementia Diagnosis	System leadership and support to achieve and maintain the DDR standard of 67%	2.1 Support to the system to understand the new DDR prevalence calculations	April 2017
		2.2 Independent evaluation of the South East primary care led memory assessment service overseen and co-ordinated, and findings disseminated	December 2017
		2.3 Provision of a Clinical Network Forum event on the diagnosing well pathway to share best practice and explore the challenges and solutions to delivery	December 2017
3. Referral to treatment standard	Support to increase the number of people being diagnosed with dementia within six weeks from referral to achieve the forthcoming IAF standard	3.1 Facilitation of early discussions with commissioners to support preparedness for the forthcoming standard	March 2018
4. Mild Cognitive Impairment	Support to improve recognition and management of people with MCI	4.1 Provision of CN Forum on the forthcoming national guidance on the review and management of people with diagnosis of MCI	June 2017
5. Integrated Long Term Conditions Approach	Support to the system to better understand the benefits of an integrated approach to long-term conditions	5.1 Production of a paper on integration of dementia and other long-term conditions in collaboration with the Dementia Clinical Network	October 2017
		5.2 Provision of a dementia Clinical Network Forum event on integration of dementia into long term conditions	February 2018



Deliverables – Dementia Programme 2017/19 (3)
Mental Health and Dementia Network Manager: Charlotte Clow
Dementia Clinical Lead: Dr Jill Rasmussen
Dementia Programme Lead: Jo Gavins

Project	Objective/s	Output	By When
6. Dementia Care Planning	Support to the system to provide patient-centred, appropriate, and high-quality care planning	6.1 Provision of a Clinical Network to understand the different dimensions of care planning through the dementia journey and how to use IT systems to support care planning	April 2017
7. The Dementia Well Pathway	Support to the system to implement all aspects of the “well pathway”	7.1 Provision of one or more Clinical Network Forums focussed on sharing best practice, and exploring common challenges and solutions in relation to the well pathway	On-going to March 2019
8. Dementia Prescribing	Support to primary care to initiate and manage dementia prescribing within primary care in readiness for new NICE guidance	8.1 Oversight and management of a CN funded pilot to develop a primary care training programme on dementia prescribing and dissemination of outcomes across the South East	October 2017
This programme will link closely with the Adult Mental Health Programme			



Cancer Clinical Network in 2017/18 (1)

- The 2 Cancer Alliances in the South East; Kent & Medway and Surrey & Sussex, are developing their proposed structures which will be detailed within their delivery plans.
- These delivery plans are currently being developed locally and will be submitted by the end of March 2017 for final sign off by the National Cancer Programme Team.
- In relation to cancer, the national team has asked the CN should support the establishment of Cancer Alliances in line with the guidance published on the 6th December 2016
- It is expected that for 2017/18 there will not be separate plans for the Clinical Network and the Cancer Alliances
- Therefore there are no specific deliverables outlined separately within this business plan and the CN will be involved in supporting the establishment of the 2 Cancer Alliances in the South East and in supporting the agreed delivery plans.
- There may be some legacy pieces of work from 2016/17 within the 2 large cancer programmes of Earlier Awareness & Diagnosis and Living with & Beyond Cancer which will need to be carried over into the early part of 2017/18.
- It is anticipated that the Surrey & Sussex Cancer Alliance will be fully functional from October 2017 with no further input required from the cancer network team.
- The Kent & Medway Cancer Alliance is likely to have a slightly later transition date and conversations are still ongoing re staffing support and hosting.



Cancer Clinical Network in 2017/18 (2)

Cancer Alliances Support Structure

- The guidance published in December asked Cancer Alliances/National Cancer Vanguard sites to submit their resourcing plan and associated funding request for 2017/18 and 2018/19 for their core team.
- The national team have confirmed that this funding be allocated on a population basis. These allocations will not be confirmed however until March (this will be in addition to the £2m for 2017/18 that the Cancer Programme has committed to clinical networks to fund staff to support the Cancer Alliances).
- Discussions are currently being held with the CA Leadership regarding hosting arrangements for the new support structures.
- If agreement is reached for the CN to host then the additional posts required will be put through the REAP process at South Region.
- Alternatively if the support structure is hosted within an acute provider any associated cancer funding may need to be allocated out accordingly and the hosting organisations would be responsible for recruiting into the required posts.



South East Maternity Transformation Programme
Plan on a Page 2017-19

**Maternity
Transformation
Programme**

- To establish a South East Clinical Network Maternity Stakeholder Forum.
- To maintain strong representation of the South East Clinical Network Maternity Commissioner Forum, sharing quarterly meetings to the regional Heads of Midwifery group to ensure best practice and shared learning by providing support, resources and system leadership.
- Provide system leadership to implement the national Maternity Transformation Programme across the South East and supporting the nine work streams set out within 'Better Births':
 1. Supporting local transformation
 2. Safety
 3. Choice and personalisation
 4. Perinatal mental health
 5. Transforming the workforce
 6. Data and information sharing
 7. Technology
 8. Payment system
 9. Prevention and public health
- Provide targeted improvement support and system leadership as the key communication link between LMSs, the South regional team and the national NHS England Maternity and Women's Health Policy Team.
- Provide opportunities for shared learning across South East to foster the development of a learning culture, through the delivery of regional Maternity Roadshow, including a bespoke offer of support for the South East from the NHSE national maternity policy team.
- Continue to advise on and support the implementation of the NHSE Saving Lives 'Stillbirth Care Bundle' with specific focus on element one 'Reducing smoking in pregnancy'.
- Continue to provide interim maternity data support and advice on the SE CN Maternity Dashboard ahead of the publication of a national maternity dashboard.

Deliverables – Maternity Transformation Programme 2017/19 (1)

Interim Maternity Network Manager: Ian Vousden

Quality Improvement Lead : Laura Ansboro

Maternity Clinical Lead: Jenny Cleary

Project	Objective/s	Output	By When
Maternity Services	1. To establish and maintain a South East Clinical Network Maternity Stakeholder Forum.	1.1 Establish stakeholder contact list and schedule first meeting. 1.2 Provision of quarterly meetings thereafter.	To be established by April 2017
	2. To maintain strong representation of the South East Clinical Network Maternity Commissioner Forum.	2.1 Continued provision of bi-monthly meetings shared quarterly with the regional Heads of Midwifery group.	March 2018
	3. Provide system leadership to implement the national Maternity Transformation Programme across the South East.	3.1 Supporting the nine work streams set out within 'Better Births' reporting into the 'Regional Maternity Programme Board' and attendance at national stakeholder meetings.	March 2019
		3.2 Provide advice to LMS's to develop and implement local transformation plans.	October 2017
	4. Provide targeted improvement support and system leadership as the key communication link between LMSs, the South regional team and the national NHS England Maternity and Women's Health Policy Team.	4.1 Member of Regional Maternity Programme Board (MPB) which aims to provide assurance to the regional SMT and National Maternity Transformation Board that progress is being made and challenges addressed as outlined within 'Better Births'.	March 2019
		4.2 Produce quarterly reports for Regional MPB	
		4.3 Representation at national meetings as and when required.	
		4.4 Disseminate relevant updates and information to LMS's and maternity stakeholders when required.	

Deliverables – Maternity Transformation Programme 2017/19 (2)

Interim Maternity Network Manager: Ian Vousden

Quality Improvement Lead : Laura Ansboro

Maternity Clinical Lead: Jenny Cleary

Project	Objective/s	Output	By When
Maternity Services	5. Provide opportunities for shared learning across South East to foster the development of a learning culture.	5.1 Delivery of regional Maternity Roadshow, including a bespoke offer of support for the South East LMS's from the NHSE national maternity policy team.	March 2017
		5.2 Further opportunities to be identified throughout implementation of Better Births	March 2019
	6. Continue to advise on and support the implementation of the NHSE Saving Lives 'Stillbirth Care Bundle' with specific focus on element one 'Reducing smoking in pregnancy'.	6.1 Dissemination of Still Birth Care Bundle surveys via HOMs	Feb 2017
		6.2 Clinical Lead to work with Trusts to develop action plans.	April 2017
		6.3 Work with HEKSS to identify workforce capacity issues and proposed solutions regionally.	March 2018
	7. Continue to provide interim maternity data support and advice on the SE CN Maternity Dashboard ahead of the publication of a national maternity dashboard.	7.1 Provide access to the dashboard at local and regional level.	National dashboard expected end of 2017
		7.2 Provide advice and share learning regarding dashboard metrics and development as part of national dashboard development process.	

South East Diabetes Programme Plan on a Page 2017-19

NHS Diabetes Prevention Programme (NDPP)

- Support delivery of the NHS Diabetes Prevention Programme for people with Type 2 Diabetes
- Report and share learning and practice on the implementation of the NHS Diabetes Prevention Programme both regionally and nationally
- Facilitate the transfer of the CN leading the process to becoming business as usual for CCGs and primary care with an effective relationship with the provider, Ingeus

Treatment and Care Programme

- **3 treatment targets**
- **Inpatient care**
- **Foot care**
- **Structured patient education**

- Support implementation of successful diabetes transformation funding bids across south east in line with the actions set out within them, including priorities in relation to the 4 key treatment and care areas
- Provision of information, advice and the sharing of best practice and learning across the south east and regionally to address current gaps
- Support delivery of an additional 10% of newly diagnosed people with diabetes attending structured education per year
- Support improved achievement of the three NICE-recommended diabetes treatment targets (HbA1c ≤ 58 mmol/mol (7.5%); Cholesterol < 5 mmol/L; Blood pressure $\leq 140/80$ mmHg).(only HbA1c for children)
- Support CCGs and STPs to ensure that providers have a footcare pathway with adequate capacity in place to enable early referrals for people at risk of diabetic foot disease to foot protection teams and for people with active foot disease to multi-disciplinary footcare teams.
- Support CCGs and STPs to ensure that all secondary care providers have inpatient specialist teams to assess and help manage inpatients with diabetes.

STP Delivery Support

- Encourage STPs to review local pathways against an optimal pathways for diabetes treatment when this is available (i.e. NHS Right Care Programme)
- Increase the proportion of practices participating in the National Diabetes Audit Work in collaboration with regional diabetes PMO and South Region Diabetes Programme Board
- Support delivery through the STPs in relation to the “Diabetes Aide Memoire” for diabetes and via implementation of plans to improve outcomes across local diabetes pathways
- Support the sharing of best practice and learning across the network, STPs, regionally and nationally
- Provision of targeted support as necessary to those CCGs identified as having poor outcomes through the CCG IAF with identification of opportunities for local improvement and the development of plans to deliver improvements.
- To work with the London & SE Diabetes CYP Network to support the smooth transition of commissioning responsibility from NHS Specialised Commissioning to CCGs for Insulin pumps and CGM for children and young people.

Deliverables –Diabetes Programme 2017/19 (1)

Cardiovascular Network Manager: Vacant (covered by Jackie Huddleston)

Diabetes Programme Manager: Abbey Kitt (interim)

NDPP Programme Lead: Nicky Jonas (interim)

Diabetes Clinical Lead: Dr David Lipscomb

Project	Objective/s	Output	By When
1. NHS Diabetes Prevention Programme	To coordinate Wave One implementation across the South East with achievement of required referral numbers in year 2/3. To transfer south east coordination of NDPP Programme to each CCG and Ingeus and oversight to diabetes CAG	1.1 Transfer monitoring and oversight of SE NDPP wave one from NDPP Steering Group to Diabetes CAG	Sept 2017
		1.2 Monitor referral numbers via primary care and NHS Healthchecks at 2250 referrals pa (500:100,000)	March 2019
		1.4 Hold an event/ workshop to share learning and promote increased referrals	October 2017
2. STP Treatment & Care Transformation Bids	To support implementation of successful diabetes transformation funding bids in line with the actions set out within them	2.1 To work with STP leads of successful bids to support development and delivery of relevant programme/project plans	March 2019
		2.2 To work with any unsuccessful STP to best plan delivery of required improvements in treatment and care	March 2019
3. National Diabetes Audit (NDA)	To increase NDA participation across all CCGs	3.1 Telephone conferences and other communication in place in line with audit uptake times	Spring 2017 & 2018
		3.2 Production of NDA participation report to inform CCGs and STPs	September 2017 & 2018

Deliverables –Diabetes Programme 2017/19 (2)

Cardiovascular Network Manager: Vacant

Diabetes Programme Manager: Abbey Kitt (interim)

NDPP Programme Lead: Nicky Jonas (interim)

Diabetes Clinical Lead: Dr David Lipscomb

Project	Objective/s	Output	By When
4. Treatment Targets	To Improve achievement of the treatment targets across every CCG and each STP	4.1 Provide information to CCGs to target key gaps preventing them from achieving the targets, particularly to prioritise type 1 targets	March 2019
		4.2 Collaborative work with KSS AHSN to develop improved information on Insulin pump and CGM uptake across KSS	March 2018
		4.3 Collaborative work with KSS ASHN to support CCGs improve commissioning, access, and guidance to improve uptake of insulin pump and CGM usage in line with NICE guidance	March 2018
5. Footcare	Footcare pathways in place to enable early referrals for people at risk of diabetic foot disease to foot protection teams Improved participation in National Diabetes Footcare Audit (NDFA)	5.1 Maintain South East Foot Care Network to share information and best practice in closing gaps in the foot care pathway	March 2019
		5.2 Conduct 4 th and 5 th gap analyses to support STPs/CCGs to identify gaps against the NICE foot care guidance	March 2019
		5.3 To produce an annual foot care report for STPs to track improvements in patient outcomes	March 2019
		5.4 Provision of targeted support to STPs in relation to supporting delivery of any successful foot care transformation bids	March 2019
		5.5 To influence and support any required STP vascular reconfigurations to ensure appropriate foot care is planned for	March 2019

Deliverables –Diabetes Programme 2017/19 (3)

Cardiovascular Network Manager: Vacant

Diabetes Programme Manager: Abbey Kitt (interim)

NDPP Programme Lead: Nicky Jonas (interim)

Diabetes Clinical Lead: Dr David Lipscomb

Project	Objective/s	Output	By When
6. Structured Patient Education	To support achievement of an additional 10% of newly diagnosed people with diabetes attending structured education per year	6.1 To obtain a baseline of attendance at structured education	September 2017
		6.2 To share learning and best practice on data collection and improvements in uptake across STPs	March 2019
7. Inpatient Care	To ensure that all patients with diabetes are identified on admission to hospital and are monitored whilst an inpatient	7.1 To develop and conduct a survey to establish a baseline of current identification, monitoring and service provision in hospital	January 2018
		7.2 To develop an agreed strategic action plan to address the issues identified with relevant STPs	March 2019
8. CYP	Provision of the communication link between the South East & London Diabetes Paediatric Network and the South East Diabetes CAG	8.1 Support the smooth transfer for funding insulin pumps and CGM from specialised commissioning to CCGs	March 2019
9. STP optimal pathways	To work with RightCare/ CCGs/STPs to review diabetes pathways	9.1 Once further national guidance released to work with partners in developing appropriate STP level plans	March 2018
		9.2 Support dissemination of shared learning and best practice on the commonly identified challenges	March 2019

Stroke

- To support delivery of improved stroke services across the South East to ensure measurable improvement in patient outcomes (March 2019)
- Provision of clinical leadership, oversight and input into implementation of recommendations from the stroke service reviews within the STPs across South East (March 2018)
- Ongoing production and development of stroke dashboards – SSNAP and activity data (March 2018)
- Provision of clinical leadership and engagement with future location of thrombectomy services across the South East (March 2018)
- Supporting access and compliance with the 4 priority standards for 7 day services to ensure the highest standards and access for urgent & emergency stroke care (March 2019)

Cardiovascular

- Provision of clinical advice and leadership to the Urgent and Emergency Care Networks, for clinical areas of stroke, vascular, and cardiac (March 2019)
- Provision of clinical capacity and expertise to the U&EC Networks and STPs to support the development of strategic plans for transforming care for service areas: stroke, vascular and cardiac, based on evidence, national professional guidance and a local understanding (March 2019)
- Supporting access and compliance with the 4 priority standards for 7 day services to ensure the highest standards and access for urgent & emergency heart attack care (March 2019)

Deliverables – Urgent & Emergency Care Programme

Cardiovascular Network Manager: Vacant (covered by Jackie Huddleston)

Stroke Clinical Lead: Dr David Hargroves

Cardiac Clinical Lead: Dr Adam Jacques

Project	Objective/s	Output	By When
1. Stroke Services	To support delivery of improved stroke services across the South East to ensure measurable improvement in patient outcomes	1.1 Completion of all stroke reviews with clear recommendations identified	September 2017
		1.2 New models commissioned and implemented	Ongoing to March 2019
		1.3 Provision of clinical leadership and advice into the process	Ongoing to March 2019
		1.4 Stroke dashboards (SSNAP and activity) maintained and reviewed for continuation into 18/19	March 2018
		1.5 Thrombectomy service locations agreed across the south east	March 2018
2. Cardiovascular	To provide clinical advice and leadership to the Urgent and Emergency Care Networks, for clinical areas of stroke, vascular, cardiac	2.1 Provision of clinical capacity and expertise to the U&EC Networks to support the development of strategic plans and delivery of 7 day service standards.	March 2018 and ongoing to March 2019
		2.2 Clinical advice to support the development of any networks of care that may be required to improve outcomes, and advise on reconfiguration and designation of services e.g. vascular surgery centres and STEMI heart attack centres.	March 2018 and ongoing to March 2019
		2.3 Advice as required on common protocols for direct conveyance, inter-hospital transfer and repatriation.	March 2018 and ongoing to March 2019
		2.4 Establish strong relationships between CNs and the regional U&EC PMOs to ensure effective clinical leadership, managerial and administrative support is available to the U&EC Networks.	March 2018 and ongoing to March 2019

Clinical Leadership Structure (as at 03/17)

Programme	Leadership/Advice	PAs/days per week or month	Funding Source	Comment
Mental Health	CYP	1 day/week	Programme budget	Dr Ann York
	Adult	1.5 days/week	Programme budget	Dr Katrina Lake
	Local Authority Advisor	Indicative 0.2-0.4 wte band 8b	Programme budget	tbc
	Perinatal Mental Health	1 PA/week	Programme budget	Dr Agnieszka Klimowicz
Dementia	DDR and post diagnosis	2 PA/week	Programme budget	Dr Jill Rasmussen
Maternity	Maternity clinical lead	1 day/week	Programme budget	Jenny Cleary
Diabetes	Diabetes clinical lead	2 PA/week	Programme budget	Dr David Lipscomb Alistair McInnes
	Diabetes footcare clinical advice	2 days/month		
Cancer	Early Awareness & Diagnosis	2 PA/week	Programme budget	Dr Tina George
	Living with & Beyond Cancer clinical advice	1 PA/week	Programme budget	Dr Chrissie Clayton
UEC CVD	UEC - STEMI, Vascular	1-2 PA/week	Programme budget	Dr Adam Jacques
Stroke	Stroke	2 PA/month	Programme budget	Dr David Hargroves



Get in touch

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